

**UNIVERSITY OF ALASKA**  
**FY26 Budget Development Guidelines**

July 12, 2024

TO: Chancellors Palmer, Parnell, and White  
FROM: President Pitney  
COPY: VP Rizk, CFO Fulp, VP Layler, CHRO Dahl, and CITO Shier

The budget development guidelines serve as a tool to prioritize requests to maximize progress toward the Board of Regents' Roadmap to Empower Alaska. The roadmap is a robust plan for the University of Alaska System to advance Alaska's economy through education, workforce development, research, and strong partnerships across the state.

Each university and the system office have roles to play in achieving the system's overall success.

UA Anchorage is Alaska's Comprehensive, Workforce - Emphasis Health University  
UA Fairbanks is Alaska's Research and Arctic University  
UA Southeast is Alaska's Experiential Learning University  
UA System Office Advances Postsecondary Education by Driving Value to the Universities

As you are developing your FY26 budget, please consider the following guidelines, which the system office will use to develop the overall UA budget request:

Revenue Drivers (FY26 Projected)

Earned revenue transition to greater revenue contributor

- Tuition from Enrollment Growth +3%-8%
  - o Possible tuition rate increases will be discussed
- Other unrestricted funds +2%-3%
  - o Indirect Cost Recovery
  - o Unrestricted UA Receipts
- Restricted and Designated funds +2%-3%
  - o Federal
  - o Other designated funds

Active Financial Management

Demonstrate active financial management through

Expenditure Drivers<sup>o</sup> Salary increase ~ 2.75%, \$10-\$15 million

Staff benefits increase \$4-\$6 million (benefits base ~ \$135 million)

- o Explore benefit cost mitigation options (e.g. plan design and out-of-pocket maximum)
- o Evaluate UA's employer/employee health cost share (employer 82%; net 82%)

Cyber Security (\$1-\$2 million)

Property Insurance Premium (\$1-\$2 million)

Facilities Maintenance (\$1-\$2 million)



## Appendix

Below is an overview of the timeline for preparing, reviewing and presenting the FY26 Operating and Capital Budgets and Financial Management Reports.

### FY24/FY25 Financial Management

Chancellors and the System Office will review and update the FY25 budget plans and add content to the periodic Financial Management Report produced by the System Finance Office. The Financial Management Reports will align with regularly scheduled BOR meetings.

### September Board of Regents Meetings Preparation

FY24 Financial Management Report (pre-audit year-end report)

First review of the FY26 Operating and Capital Budgets

Review AY26 tuition rate(s)

07/08/24	Executive Council discussion of FY26 budget priorities
08/01/24	MAUs submit FY26 operating and capital budget requests Provide tuition rate/enrollment projections Consider federal funding opportunities Includes a prioritized deferred maintenance request
08/19/24	Executive Council, review and discuss draft FY26 budget documents
08/23/24	Post FY26 Budget documents (Note: 8/30/24 if one week before meeting)
09/03/24	Public Testimony
09/05/24	Board of Regents Audit & Finance Committee meeting review FY24 Financial Management Report (FY24 pre-audit year-end report)
09/06/24	Board of Regents meeting first review of the FY26 Operating and Capital Budgets
Mid-Sept	Initial budget meetings with Governor and Legislative Finance

### November Board of Regents Meetings Preparation

Approve FY26 Operating and Capital Budgets

FY25 Financial Management Report (period ending September 2024)

Approve AY26 tuition rate(s)

09/30/24	Executive Council, review and discuss draft FY26 budget documents
10/21/24	Executive Council, review FY26 budget documents
10/25/24	Post FY26 Budget documents (Note: 11/01/24 if one week before meeting)
11/04/24	Public Testimony
11/07/24	Board of Regents Audit & Finance Committee meeting review FY25 Financial Management Report (Sept 2024)
11/08/24	Board of Regents meeting to approve the FY26 Operating and Capital Budgets
12/15/24	Governor's proposed budget released